

## Leadership Capability Grid (LCG)

### SCDHSC3101 Support the development of community networks and partnerships

#### Summary

The leadership capabilities and bullets in this LCG are based on the front line worker leadership capabilities and their themes of indicator from the [Step into Leadership website](#). The assumption within this LCG and level is that you can demonstrate leadership when you:

- work directly with children and young people/adults, families and communities
- contribute to team/collaborative work with colleagues and other professionals
- work with and supervise the work of colleagues
- carry out your roles and responsibilities, illustrating your knowledge of organisational practice and procedures, Scottish Social Services Council (SSSC) Codes of Practice and other legal and organisational requirements within your roles and responsibilities
- display leadership potential for your own managers and other professionals with whom you work

The Performance (P) and Knowledge (K) within the LCG from the National Occupational Standard are there as only as examples of where leadership can be demonstrated. They are not meant to include all possible Performance and Knowledge that may be used to demonstrate your leadership capability.

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Leadership capabilities	When supporting the development of community networks and partnerships you can demonstrate leadership capabilities by:
<b>Vision</b>	<p>Providing a vision for those with whom you work and your organisation when you:</p> <ul style="list-style-type: none"> <li>• See how best to make a difference when providing active support for the development and running of community networks and partnerships<sup>1</sup> (<b>P1</b>, 6, 15; <b>K1-5</b>, 11, 16, 24-25, 40, 42-54)</li> <li>• Communicate and promote ownership of the vision when providing active support for the development and running of community networks and partnerships (<b>P1</b>, 6, 15; <b>K1-5</b>, 11, 16, 24-25, 40, 42-54), working with others (<b>P1</b>, 2, 4, 6, 7-14, 17-27) and with investigation, review &amp; evaluation (<b>P4-5</b>, 14)</li> <li>• Promote social service values through active participation in the development and running of community networks and partnerships (<b>P1</b>, 6, 15; <b>K1-5</b>, 11, 16, 24-25, 40, 42-54), working with others (<b>P1</b>, 2, 4, 6, 7-14, 17-27) and with investigation, review &amp; evaluation (<b>P4-5</b>, 14)</li> <li>• See the bigger picture when demonstrating knowledge and practice of organisational, local and national policies and procedures (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K6</b>, 8-9, 26-27, 32-34)</li> </ul>
<b>Self-leadership</b>	<p>Displaying self leadership when you:</p> <ul style="list-style-type: none"> <li>• Demonstrate and adapt leadership when supporting the development of community networks and partnerships (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K23</b>, 40, 42-54)</li> <li>• Improve own leadership by seeking advice (<b>K20</b>), through evaluation and self reflection (<b>K23</b>, 39-40)</li> <li>• Take intelligent risks when supporting the development of community networks and partnerships (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K26-31</b>, 40, 42-54)</li> <li>• Demonstrate and promote resilience (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K3</b>, 4, 19, 30, 40, 42-54)</li> <li>• Challenge discrimination and oppression (<b>K1</b>, 4, 30, 37)</li> </ul>
<b>Motivating and inspiring</b>	<p>Motivating and inspiring others when you:</p> <ul style="list-style-type: none"> <li>• Inspire people by personal example (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K14-20</b>, 40, 42-54)</li> <li>• Recognise and value the contribution of others (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K9-10</b>, 20, 40, 42-54)</li> <li>• Support the creation of a learning and performance culture (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K16-20</b>, 23, 40, 42-54)</li> </ul>
<b>Empowering</b>	<p>Empowering people when you:</p> <ul style="list-style-type: none"> <li>• Enable leadership at all levels (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K8-9</b>, 16-20, 40, 42-54)</li> </ul>

<sup>1</sup> Active participation in this NOS relates to individuals with whom you work and individuals who are referred to as 'members' of the network/partnership. Working with others is when 'others' are specifically identified and when networks and partnerships are generally referred to in the performance

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	<ul style="list-style-type: none"> <li>• Support the creation of a knowledge and management (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K16-20</b>, 23, 40, 42-54)</li> <li>• Promote professional autonomy (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K16-20</b>, 23-25, 40, 42-54)</li> <li>• Involve people in development and improvement (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K16-20</b>, 40, 42-54)</li> </ul>
<b>Collaborating and influencing</b>	<p>Collaborating and influencing when you:</p> <ul style="list-style-type: none"> <li>• Promote partnership working (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K11</b>, 14-20, 40, 42-54)</li> <li>• Influence people (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K11</b>, 14-20, 40, 42-54)</li> <li>• Understand and value the perspectives of others (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K8-9</b>, 11, 14-20, 40, 42-54)</li> </ul>
<b>Creativity and innovation</b>	<p>Using creativity and innovations in your work when you:</p> <ul style="list-style-type: none"> <li>• See opportunities to do things differently (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K3-4</b>, 16-20, 30, 40, 42-54)</li> <li>• Promote creativity and innovation (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K3-4</b>, 16-20, 30, 40, 42-54)</li> <li>• Support and manage change (<b>P1</b>, 2, 4, 6, 7-15, 17-27; <b>K3-4</b>, 16-20, 30, 40, 42-54)</li> </ul>